REPORT OF THE TRUSTEES AND

FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2023

FOR

RICHMOND CITIZENS ADVICE BUREAUX SERVICE (A COMPANY LIMITED BY GUARANTEE)

Hartley Fowler LLP Chartered Accountants 4th Floor Tuition House 27-37 St George's Road Wimbledon London SW19 4EU

CONTENTS OF THE FINANCIAL STATEMENTSFOR THE YEAR ENDED 31 MARCH 2023

	F	Page	2
Report of the Trustees	1	to	7
Independent Examiner's Report		8	
Statement of Financial Activities		9	
Statement of Financial Position		10	
Statement of Cash Flows		11	
Notes to the Statement of Cash Flows		12	
Notes to the Financial Statements	13	to	24

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2023

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 March 2023.

The financial statements comply with the Charities Act 2011, the Companies Act 2006, the Articles of Association and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

The organisation operates as Citizens Advice Richmond (CAR) though the company name remains Richmond Citizens Advice Bureaux Service.

In this report the national Citizens Advice charity is referred to as Citizens Advice and the Council of the London Borough of Richmond upon Thames is referred to as Richmond Council.

OBJECTIVES AND ACTIVITIES

The Articles of Association of CAR state that the charity's objects are to promote any charitable purpose for the public benefit by the advancement of education, the protection and preservation of health and the relief of poverty, sickness and distress in particular, but without limitation, for the benefit of the community in and around the London Borough of Richmond upon Thames and surrounding areas.

The key strategic objectives for the next three years are set out in the business and development plan 2023-26, along with a detailed work plan for 2023-26. The plan was developed from a planning meeting held in January 2023, attended by staff, volunteers and trustees. The draft plan was consulted on with each of these groups and was approved by the trustees in February 2023. Progress towards the targets in the work plan are monitored quarterly by the trustee board. A new plan for 2024-27 will be developed in early 2024.

Our Aim:

The Citizens Advice service helps people resolve their legal, money and other problems by providing information and advice, and by influencing policymakers.

Statement of purpose:

Citizens Advice Richmond is a charity that empowers people to resolve their problems and changes their lives for the better. We do this on a free and impartial basis by:

- Offering personalised options-based advice
- Educating our community to avoid future problems
- Effecting change at local and national level through research and campaigns.

Our Values:

To underpin our strategy and plans, trustees, staff and volunteers will always seek to:

- Put our clients at the centre of all we do
- Respond to the needs of the local community
- Ensure high quality and accessibility
- Guarantee confidentiality and impartiality
- Promote equalities and challenge discrimination

Our Objectives:

Our vision for Citizens Advice Richmond involves working towards five key strategic priorities:

- 1. Access to advice we will prioritise advice to those who need it most and help people via the most appropriate channel; we will provide strategic leadership to the local advice sector
- 2. Influence we will be more influential and speak out on behalf of local residents, working with statutory and voluntary organisations to identify the source of peoples' problems and campaign for improvements in policy and practice at local and national level
- 3. Sustainability we will diversify our funding base by developing new sources of funding alongside efficiency gains where possible to ensure our sustainability
- 4. Partners we will develop effective partnerships to deliver cost effective services, focusing on the needs of disadvantaged people and communities and to share best practice
- 5. Volunteers we will attract a broad range of new volunteers and offer them more flexible opportunities.

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2023

Public benefit

How our activities deliver public benefit:

During the year, CAR provided advice to clients across the London Borough of Richmond upon Thames by phone, email and in person. We have offices at Hampton, Hampton Hill, Barnes and Sheen and delivered outreach advice services at the Whitehouse Community Centre, the Vineyard, Whitton Library, Ham Library and with All-in-One Hub in Richmond.

Staff and volunteers

As of the end of March 2023, CAR had a total of 17 paid staff; 10 of whom were part-time. The charity continues to benefit from the contribution of a large body of around 75 local volunteers who provide the advice service to the public or support the charity's administration. Volunteer advisers work an average of one day per week and it takes about twelve months for them to be fully trained to the exacting standard which is required. Over the course of the reporting period, a total of 35 new volunteers were recruited and trained (30 the previous year). It is estimated that our volunteers contributed over 22,000 person hours overall, throughout the year. The trustees who are all volunteers themselves, wish to express their gratitude to all our volunteers for their support and dedication.

ACHIEVEMENT AND PERFORMANCE

Over the year 2022-2023, 6,450 individual clients were provided with advice and information (2021-2022: 5,610). We continue to see a number of clients who have complex, multiple and interlinked problems which has impacted on our capacity - advisers dealt with a total of 25,132 separate issues on their behalf (2021-2022: 23,835). The enduring impact of Covid-19 on household income and the impact of the cost-of-living crisis on household expenditure and ability to pay for essentials such as fuel and food, has seen a rise in demand for our services.

Main Enquiry Areas	2022-23 - %	2021-22- %
Welfare Benefits including Universal Credit	22	35
Debt	15	12
Housing	13	12
Financial services & capability	4	2
Employment	3	4
Relationships & Family	3	4

Advisers also secured in financial gains of £3,303,538 for our clients (2021-2022: £3,163,387) through debt write-off and receipt of benefits or other entitlements. This is a significant contribution not only to individuals and households, but also to the broader local economy. 45% of clients stated that they had a disability or chronic illness (2021-2022: 38%) and 27% were from black and minority ethnic groups (2021-2022: 22%) and a further 23% classed themselves as White-other, i.e. not from the British Isles (2021-2022: 10%).

During the year, staff and volunteers continued to provide quality information and advisory services by telephone advice, written and email correspondence, in person and at outreach services at community centres across the borough. We continued our direct referral service for partner organisations to refer clients to us and to upload relevant documents.

Citizens Advice carries out an independent survey, by email or text, of all clients who consent to be contacted. The results below are cumulative for the 12 months, April 2022 - March 2023 Number of CAR clients responding: 410 - 425.

are community for the 12 months, 7 pm 2022 The are 2022 Telephone	positive or very positive response national average rate for CAR clients	national average
Question How easy or difficult did you find it to access the service? To what extent did the service help you find a way forward? To what extent is your problem now resolved? How likely would you be to recommend this service?	61% 75% 69% 81%	72% 83% 69% 85%

CAR supported clients in a range of ways; from listening and giving information, providing generalist and specialist advice and through negotiating with third parties. Where appropriate, clients were referred to other agencies, to statutory bodies, or to local legal firms. The service offers specialist advice in family law, immigration, and housing provided by legal professionals, where advice is given on a pro-bono basis.

Our Manage Your Money (MYM) team delivered appointments to 101 clients and carried out workshops for 60 people.

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2023

We continued our partnership with Richmond AID to deliver the Family Advice Project which supports families in crisis and with complex difficulties. The project is jointly funded by RPLC and Hampton Fund.

We were involved in distributing the Household Support Fund on behalf of Richmond Council and supported 295 households and distributed £131,759

Research and campaigns are an important aspect of our work. Advisers submitted a total of 310 evidence forms (EFs) for the whole of 2022-2023. The team's main focus during the year was on the following campaigns:

- Adequacy of welfare support
- Cost of living crisis
- Stop "no DSS" policies
- Improving processes for tenants in social housing
- Improving disrepair outcomes for tenants in social housing

The Team is working closely with local organisations, including Richmond Council (particularly on housing issues), local MPs, RHP and PA Housing. A monthly campaigns newsletter is produced which is circulated to the local MPs, Richmond Council, major funders, DWP, the Richmond Advice Forum, R&C teams in the London cluster, national Citizens Advice and everyone at CAR.

FINANCIAL REVIEW

Funding sources

For 2022-23, the main source of funding was a contract with Richmond Council to deliver a generalist advice services in the borough. This contract originally began in August 2013 and was extended twice, with a 10% then a 5% reduction in funding. The latest extension runs to March 2024. In 2022/23, this contract comprised about 44% (2021/22: 43%) of total income; ongoing support from three local trusts comprised 26% (2021/22: 24%) of income.

As ever, diversifying our funding base will remain challenging and we will continue to operate in a financially finely-balanced and constrained environment. Continued support from local trusts cannot be guaranteed, and securing new funding sources will continue to be difficult as we operate in what is perceived to be a prosperous borough.

Outcome for the year

For the year ended 31 March 2023, CAR had a net excess of income over expenditure of £10,008 (2022: surplus of £34,443) of which £6,155 (2021: £19,250) represented a decrease in restricted funds and £16,163 represented an increase in unrestricted funds (2021: £53,683). The cash resources at the end of the year stood at £376,784 an increase of £72,263 on the previous year end.

Reserves

Reserves at 31 March 2023 stood at £356,581 (2022: £346,573) of which £350,186 (2022: £334,023) were unrestricted funds and the remainder restricted. Within unrestricted funds the trustees have allocated £10,755 being an amount equal to the net book value of the fixed assets, to a designated fund as such funds are invested in fixed assets and, therefore, not available to meet the day to day running costs of the charity.

CAR requires unrestricted funds in the period ahead to:

a. provide working capital to cover day to day fluctuations in income and expenditure, including those for separately funded projects, which may have different financial accounting periods and different timetables for grant or contract instalments, sometimes in advance, sometimes in arrears;

b. meet, in the short term, either unexpected expenses or income shortfalls;

The trustees estimate that the amount of reserves required to address the requirements above is between £200,000 and £210,000 . The unrestricted reserves of the charity at 31 March 2023, excluding the designated fixed assets fund, were £339,431

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2023

Going concern

The trustees have considered CAR cash flow forecast for the period ahead. Provided that the advice contract with Richmond Council is extended in 2024 at a funding level above that of (linked to NJC scale increase) the funding level in 2021-22 and 2022-23, the trustees believe that the charity has a reasonable expectation of having sufficient resources to continue in operation for the foreseeable future. Accordingly, the trustees continue to adopt the going concern basis in the preparation of the accounts.

Principal risks and uncertainties

Principal Risks

LBRuT funding reduces in 2023/24

Rental liabilities could increase at lease end on Hampton Hill September 2024.

Loss of funding and increased demand for services due to cost of living crisis

Risk Management

Ensure all performance targets met; promote service impact

Maintain contingency in financial planning and forecasting. Work with LBRuT to explore Civic Centre presence to reduce rental liability.

Regular liaison with funders; maintain relationship with CA bid team re support around commissioning; develop services that funders want to see eg. In person provision for clients.

FUTURE DEVELOPMENTS

During 2023-2024, CAR will work on implementing our work-plan for the year to deliver on our five key strategic objectives, set out in the business and development plan and to plan how our services can support residents with the cost-of-living crisis. The work plan is updated quarterly and progress is reported to trustees at board meetings.

CAR will continue to work towards meeting the contractual targets in the generalist advice services contract with Richmond Council. It is hoped that meeting and exceeding these targets will help to influence the council's decision to commission the service from 2024. The charity will continue to promote the value of its work to members of the council, other funders and the general public. This is especially true as we have experienced a surge in demand for advice as a result of the cost-of-living crisis.

The Money and Pensions Service (MaPS) commissions debt advice services across the country and all services were recommissioned in February 2023. CAR will work with the current provider in the London region, Toynbee Hall and with Citizens Advice to ensure we stand the best chance of being part of a successful bid when the new contract is awarded from April 2026.

Quality will remain central to service planning; through ongoing structured training programmes and through audit. CAR will continue with Citizens Advice's performance quality framework, by carrying out regular quality of advice assessments, overseen by Citizens Advice quality auditors.

Research and campaigns will remain an extremely important aspect of the charity's work. In the year ahead CAR will continue to participate proactively in national Citizens Advice campaigns, as well as actively working with statutory bodies, MPs, and others in the borough to tackle local issues and to feed back on the impact on clients of welfare benefit reforms and other policies and practices. The team works to an annual development plan and the work is overseen by a steering group, comprising staff, volunteers and the lead trustee and chaired by the CEO, that meets quarterly.

CAR continues to recruit and train new volunteers to maintain current levels of service and respond to demand for advice. It will continue to develop new and innovative projects that respond to identified local advice needs.

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2023

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

Richmond Citizens Advice Bureaux Service is a company limited by guarantee and is a registered charity. It is governed by its Articles of Association.

Recruitment and appointment of new trustees

The directors of the charitable company ('the charity') are its trustees for the purpose of charity law and throughout this report are collectively referred to as the trustees. Trustees are elected to the board by members of the charity at the annual general meeting. One third of the elected trustees are required to retire by rotation at each annual general meeting. The chair of trustees is elected by the board. The trustees who acted during the year under review are listed on page 6, none of whom has any beneficial interest in the company. Farah Rachlin is the chair of the board of trustees.

Organisational structure and decision making

CAR is governed by its trustee board which is responsible for setting the strategic direction of the organisation and the policy of the charity. The trustees carry the ultimate responsibility for the conduct of the charity and for ensuring that it satisfies its legal and contractual obligations. The trustee board meets at least quarterly and there are additional meetings of appropriate members or groups as required. The day-to-day operation of the organisation has been delegated to the Chief Executive, who is also the Company Secretary. In addition, there is an experienced team of paid staff and a substantial team of volunteers who are key to the service offered by the charity.

Decisions are made by the trustee board, in line with the strategic business and development plan which is translated into annual operational plans and reported against to the board. There are regular staff meetings and senior management team meetings which ensure that progress is being made against targets and also enable early troubleshooting when problems arise.

Induction and training of new trustees

New trustees are elected at the annual general meeting, or are co-opted during the course of the year. They are given an induction pack of literature which confirms their role and responsibilities and they also undergo an induction programme in the bureau, and may attend briefing sessions run by Citizens Advice.

Key management remuneration

The pay of the Chief Executive is set by the Board. The pay of the remaining Senior Management Team, and staff is reviewed annually by the Finance Group, in line with both market conditions and affordability for the charity, and a proposal is submitted to the Board for their approval.

Wider network

CAR is a member of the national Citizens Advice service and the national charity sets and monitors standards for advice, policies, procedures and supports bureaux with an information system, training and other services. Operating policies are independently determined by the trustee board of CAR in order to fulfil its charitable objectives and comply with the national membership requirements.

Related parties

The charity cooperates and liaises with other advisory services, local charities and council departments on behalf of clients. Where one of the trustees is also involved with another relevant organisation, they may be involved in discussions about it but not in any decision-making process.

Risk management

The trustees recognise that any major risks to which the charity is exposed need to be reviewed and systems put in place to mitigate those risks. A risk mitigation exercise is part of our longer-term strategic planning and our annual operational review and planning. Internal policies and procedures are contained within four documents - an office manual, staff handbook, employee handbook and volunteer handbook, which also reference Citizens Advice national policies and guidelines. The manual and handbooks are reviewed quarterly and updated as necessary. As well as an annual external independent examination, CAR undergoes on-going quality of advice audits and annual organisational audits overseen by Citizens Advice.

Information assurance

The Citizens Advice Richmond trustee board oversees the information security of all personal information of clients, staff, funders and strategic partners that is processed. The vast majority of our client data is stored in Casebook, a case management system. An alternative system, AdvicePro, is used to store client data gathered to provide debt advice. Citizens Advice Richmond holds joint responsibility for client data held in Casebook with the national Citizens Advice Service, and for client data held in AdvicePro with the Money and Pensions Service and Toynbee Hall. An information assurance management team exists to ensure that the confidentiality, integrity and availability of all personal and sensitive data is maintained to a level which is compliant with the requirements of the UK General Data Protection Regulation and the Data Protection Act 2018.

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2023

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number

04140012 (England and Wales)

Registered Charity number

1085878

Registered office

1st Floor, 94-102 High Street Hampton Hill Hampton TW12 1NY

Trustees

Farah Rachlin - Chair Tom Hetherington - Treasurer Wendy Barker Roger Hillyer Alison Noehrbass (appointed 5/4/22) Owain Griffiths (appointed 3/8/22) John Wheatle (appointed 3/8/22) Annie Carpenter (appointed 16/11/22) Sarah Hynes (appointed 16/3/23) Nigel Brown (appointed 11/3/23) Rakhi Govil (appointed 11/9/23) Camelia Fredericks (resigned 7/9/22) Sharon Raj (resigned 13/7/22) Jessica Tyrrell (resigned 14/12/22) Gerard Sheridan (resigned 14/12/22) Stephen Hill (deceased 18/4/23)

Company Secretary and Chief Executive Officer

Lorna Reid

Independent Examiner

Jonathan Askew FCA Hartley Fowler LLP Chartered Accountants 4th Floor Tuition House 27-37 St George's Road Wimbledon London **SW19 4EU**

Bankers

Charities Aid Foundation Bank Ltd 25 Kings Hill Avenue West Malling Kent ME19 4JQ

Name

The registered name of the charity is Richmond Citizens Advice Bureaux Service but we operate under the name of Citizens Advice Richmond, following a rebranding process as required by the Citizens Advice membership scheme.

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2023

STATEMENT OF TRUSTEES' RESPONSIBILITIES

The trustees (who are also the directors of Richmond Citizens Advice Bureaux Service for the purposes of company law) are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing those financial statements, the trustees are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charity SORP;
- make judgements and estimates that are reasonable and prudent;

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 prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

Approved by order of the board of trustees on 13 September 2023 and signed on its behalf by:

Farah Rachlin - Trustee

INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF RICHMOND CITIZENS ADVICE BUREAUX SERVICE

Independent examiner's report to the trustees of Richmond Citizens Advice Bureaux Service ('the Company') I report to the charity trustees on my examination of the accounts of the Company for the year ended 31 March 2023.

Responsibilities and basis of report

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under Section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under Section 145(5) (b) of the 2011 Act.

Independent examiner's statement

Since your charity's gross income exceeded £250,000 your examiner must be a member of a listed body. I can confirm that I am qualified to undertake the examination because I am a member of the Institute of Chartered Accountants in England and Wales, which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by Section 386 of the 2006 Act; or

the accounts do not accord with those records; or

- 3. the accounts do not comply with the accounting requirements of Section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
- 4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Jonathan Askew FCA

Hartley Fowler LLP Chartered Accountants 4th Floor Tuition House 27-37 St George's Road Wimbledon

London SW19 4EU

13 September 2023

STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING AN INCOME AND EXPENDITURE ACCOUNT) FOR THE YEAR ENDED 31 MARCH 2023

	Notes	Unrestricted funds £	Restricted funds £	2023 Total funds £	2022 Total funds £
INCOME FROM Donations	3	1,666		1,666	1,568
Charitable activities General Advice	6	398,387	218,851	617,238	633,234
Other trading activities Investment income	4 5	928 2,061		928 2,061	3,066 437
Total		403,042	218,851	621,893	638,305
EXPENDITURE ON Charitable activities General Advice	7	378,602	233,283	611,885	603,862
NET INCOME/(EXPENDITURE) Transfers between funds	20	24,440 (8,277)	(14,432) 8,277	10,008	34,443
Net movement in funds		16,163	(6,155)	10,008	34,443
RECONCILIATION OF FUNDS Total funds brought forward		334,023	12,550	346,573	312,130
TOTAL FUNDS CARRIED FORWARD		350,186	6,395	356,581	346,573

CONTINUING OPERATIONS

All income and expenditure has arisen from continuing activities.

STATEMENT OF FINANCIAL POSITION 31 MARCH 2023

	Notes	2023 £	2022 £
FIXED ASSETS	10	10,755	24,282
Tangible assets	15	10,735	24,202
CURRENT ASSETS			
Debtors	16	65,511	57,632
Cash at bank		376,784	304,521
		442,295	362,153
		442,295	302,133
CREDITORS			
Amounts falling due within one year	17	(96,469)	(39,862)
		12 y - 1 1 - 1 - 1	
NET CURRENT ASSETS		345,826	322,291
ILI QUALLITABOLIS		3-13,020	J22,231
TOTAL ASSETS LESS CURRENT LIABILITIES		356,581	346,573
		-	
NET ASSETS		356,581	346,573
W.			
FUNDS	20		
Inrestricted funds Lestricted funds		350,186	334,023
estricted funds		6,395	12,550
OTAL FUNDS		356,581	346,573

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 March 2023.

The members have not required the company to obtain an audit of its financial statements for the year ended 31 March 2023 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

- (a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on 13 September 2023 and were signed on its behalf by:

Tom Watherington Taylotee

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Tom Hetherington - Trustee

STATEMENT OF CASH FLOWSFOR THE YEAR ENDED 31 MARCH 2023

·	Notes	2023 £	2022 £
Cash flows from operating activities Cash generated from operations	s 1	83,066	39,969
Net cash provided by operating activities	S	83,066	39,969
Cash flows from investing activities Purchase of tangible fixed assets Interest received Net cash used in investing activities	S	(12,864) 2,061 (10,803)	(6,540) 437 (6,103)
Change in cash and cash equivalen the reporting period Cash and cash equivalents at the beginning of the reporting period	ts in	72,263 304,521	33,866 270,655
Cash and cash equivalents at the e	nd of	376,784	304,521

The notes form part of these financial statements

NOTES TO THE STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 MARCH 2023

1.	RECONCILIATION OF NET INCOME TO NET CASH FLOW	FROM OPERATING A	CTIVITIES	
1.	RECONCILIATION OF THE INCOME TO THE GRAPH POR		2023	2022
			£	£
	Net income for the reporting period (as per the Statem	ent of Financial		
	Activities)		10,008	34,443
	Adjustments for:		,	·
	Depreciation charges		26,391	23,707
	Interest received		(2,061)	(437)
			(7,879)	(9,483)
	Increase in debtors		56,607	(8,261)
	Increase/(decrease) in creditors			
	Net cash provided by operations		83,066	39,969
	Het cash provided by operations			
2.	ANALYSIS OF CHANGES IN NET FUNDS			
		At 1/4/22	Cash flow	At 31/3/23
		£ 1, 1, 22	£	£
	NI C L	_	_	_
	Net cash	304,521	72,263	376,784
	Cash at bank	J07,J21		570,701
		304,521	72,263	376,784
		JUT,JZI		
	= 1	304,521	72,263	376,784
	Total	=====		====

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2023

1. GENERAL INFORMATION

The charitable company is incorporated and domiciled in England and Wales. The address of its registered office is 94-102 High Street, Hampton Hill, Hampton, TW12 1NY. The registered number of the company is 04140012. The registered number of the charity is 1085878.

The financial information presented is for the year ended 31 March 2023 and 31 March 2022. The financial information is presented in sterling.

2. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

a) Going concern basis

The "Reserves Policy and Going Concern" section of the trustees' report sets out various considerations relative to the going concern position of the charity and explains why the trustees continue to adopt the going concern basis in the preparation of these financial statements.

b) Significant judgements and estimates

The trustees consider that there are no areas of judgement or estimation which materially affect the financial statements.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Income in respect of services provided is recognised when, and to the extent that, performance occurs and is measured at the fair value of the consideration receivable.

Voluntary income is received by way of grants and is included in full in the Statement of Financial Activities when receivable.

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charitable company, this is normally upon notification of the interest paid or payable by the bank.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

Governance costs

Governance costs include those costs associated with meeting the constitutional and statutory requirements of the charity and include the independent examiner's fees.

Allocation and apportionment of costs

Support costs include all those overhead costs of office and bureau accommodation, utility services and other services and costs, which are in support of the activity. They have been allocated to activity cost categories on a basis consistent with the use of resources, e.g. staff costs by time spent and other costs by estimated usage.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2023

ACCOUNTING POLICIES - continued 2.

Tangible fixed assets

over the lease term Short leasehold 33% on cost Computer equipment

Tangible fixed assets are depreciated from when they are brought into use. The charity capitalises computer equipment costing over £500.

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

The charity acted as agent for several charities in the London Borough of Richmond upon Thames in distributing funds to their beneficiaries. The income and expenditure relating to these projects is excluded from the Statement of Financial Activities.

Leasing commitments

Leases that do not transfer all the risks and rewards of ownership are classified as operating leases. Payments under operating leases are charged to the statement of financial activities on a straight-line basis over the lifetime of the lease.

Pension costs and other post-retirement benefits

The charitable company operates a defined contribution pension scheme. Contributions are included in the statement of financial activities in the year they are incurred.

Financial instruments

The charity only has financial instruments of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value

Cash at bank

Cash at bank includes bank deposit accounts and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

Debtors

Trade and other debtors are recognised at the settlement amount due. Prepayments are recognised at the invoiced cost prepaid.

Creditors

Creditors are recognised when the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors are normally recognised at the settlement amount.

NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2023

£ 1,666	2022 £
£ Donations 1,666	
	1,568
4. OTHER TRADING ACTIVITIES	
2023	2022
£ 690	£ 2,954
Fundraising events 690 Other income 238	112
Other income	
928	3,066
5. INVESTMENT INCOME	
2023	2022
Deposit account interest 2,061	£ 437
Deposit account interest 2,061	===
6. INCOME FROM CHARITABLE ACTIVITIES	
2023	2022
£	£
General advice	
Contractual income	72 000
Condon poloudi di Michinoria apori mariles Commanily Mariles	73,990 10,584
	20,000
Citizens Advice - Help to Claim	61,180
Department of Work and Pensions - Kickstart 6,513	49,629
Richmond Housing Partnership 6,000	6,000
309,740 4	21,383
Grants The Barnes Fund 38,560	38,560
Hampton Fund 65,000	60,000
Richmond Parish Lands Charity 56,600	52,000
TO A LIDIC CLICIL DEDUCTION CHAIR	36,621
Citizens Advice - Energy Advice Programme 21,168	16,180
Richmond Aid - Families Advice Project 33,960	8,490
London Borough of Richmond upon Thames - Ukraine Support Worker 36,638	- 2
London Borough of Richmond upon Thames - Volunteer Co-ordinator 14,333 Crisis Prevention Caseworker 15,110	27/1 140/2
Chilist Freventian addenomes.	211 051
307,498	211,851
Total for general advice 617,238	533,234
Total for general advice 617,238	

NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2023

7.	CHARITABLE ACTIVITIES COSTS	Direct Costs (see note 8)	Support costs (see note 9)	Totals £
	General Advice	407,230	204,655 =====	611,885
8.	DIRECT COSTS OF CHARITABLE ACTIVITIES		2023	2022
	Staff costs Hire of plant and machinery Rent and premises costs Office costs Volunteer costs including training Other expenditure		£ 323,932 1,500 47,850 17,066 5,807 11,075 407,230	£ 324,516 1,670 49,960 13,412 1,260 14,742 405,560
9.	SUPPORT COSTS		Governance	
	General Advice	Management £ 200,655 ———	costs £ 4,000	Totals £ 204,655 ———
	Support costs, included in the above, are as follows:			
	Management		2023 General Advice £	2022 Total activities £
	Staff costs Other rents and premises costs Office overhead costs Depreciation of tangible fixed assets		106,883 19,280 58,525 15,967	111,171 20,367 49,342 13,282 194,162
	Governance costs		2023 General	2022 Total
	Governance costs		Advice £ 4,000	activities £ 4,140 ====

NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2023

10.	NET INCOME/(EXPENDITURE)		
	Net income/(expenditure) is stated after charging/(crediting)		
		2023 £	2022 £
	Depreciation - owned assets Operating leases - office equipment Operating leases - property	26,391 1,670 33,128	23,707 1,670 32,734
	Operating leases - property		U.S. a. V. D. S. III.

11. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 March 2023 nor for the year ended 31 March 2022.

Trustees' expenses

There were no trustee expenses incurred during the current or previous year.

12.	STAFF COSTS	2023	2022
	Wages and salaries Social security costs Other pension costs	387,974 30,455 12,386	390,135 31,856 13,696
		430,815	435,687
	The average monthly number of employees during the year was as follows:		
		2023	2022
	Management	2	2
	Administration	3	3
	Advice workers and support staff	11	15
		16	20

No employee received emoluments in excess of £60,000.

The key management personnel comprise the chief executive officer, the service delivery manager, the projects and development manager and the client services manager. The total employee benefits of the key management personnel of the charity were £ 125,947 (2022: £101,653).

13. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITY	Unrestricted funds £	Restricted funds £	Total funds £
INCOME FROM Donations	1,568	*	1,568
Charitable activities General Advice	409,624	223,610	633,234
Other trading activities Investment income	3,066 437	98 28	3,066 437
Total	414,695	223,610	638,305

NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2023

13.	COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVIT	TIES - continued Unrestricted funds £	Restricted funds £	Total funds £
	EXPENDITURE ON Charitable activities General Advice	342,115	261,747	603,862
	NET INCOME/(EXPENDITURE) Transfers between funds	72,580 (18,887)	(38,137) 18,887	34,443
	Net movement in funds	53,693	(19,250)	34,443
	RECONCILIATION OF FUNDS Total funds brought forward	280,330	31,800	312,130
	TOTAL FUNDS CARRIED FORWARD	334,023	12,550	346,573

14. INDEPENDENT EXAMINER'S FEES

The independent examiner's remuneration amounts to an independent examination fee of £3,300 (2022 £3,300) and other services of £700 (2022 £840).

15. TANGIBLE FIXED ASSETS

INITIAL INC.		Fixtures		
	Short leasehold £	and fittings £	Computer equipment £	Totals £
COST At 1 April 2022 Additions	78,975 	15,641	48,574 12,864	143,190 12,864
At 31 March 2023	78,975	15,641	61,438	156,054
DEPRECIATION At 1 April 2022 Charge for year	63,181 15,794	9,460 4,200	46,267 6,397	118,908 26,391
At 31 March 2023	78,975	13,660	52,664	145,299
NET BOOK VALUE At 31 March 2023		1,981	8,774	10,755
At 31 March 2022	15,794	6,181	2,307	24,282

NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2023

16.	DEBTORS	2023 £	2022 £
	Amounts falling due within one year: Other debtors Accrued income Prepayments	8,976 40,314 4,461 53,751	6,601 37,000 2,271 45,872
	Amounts falling due after more than one year: Other debtors	11,760	11,760
	Aggregate amounts	65,511	57,632

Accrued Income include amounts due from The London Borough of Richmond upon Thames and other funders. The timing of these can vary from year to year.

2022

2023

17. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	£	£
Trade creditors	3,702	9,207
Social security and other taxes	13,893	6,978
Other creditors	2,409	157
Accrued expenses	20,256	20,783
Deferred income	56,209	2 ,7 37
	19240 NOMEN	
	96,469	39,862
Accrued expenses include a provision for holiday pay.	£	£
Deferred Income		4 000
Balance at 1 April 2022	2,737	4,000
Amounts released to incoming resources	F2 472	(4,000)
Amounts deferred in the year	53,472	2,737
Balance at 31 March 2023	56,209 	2,737

Deferred income comprises income received during the year which relates to the next financial year.

18. LEASING AGREEMENTS

Minimum lease payments under non-cancellable operating leases fall due as follows:

Within one year Between one and five years	2023 £ 40,035 19,600	2022 £ 27,804 835
	59,635	28,639

Lease payments are mainly in respect of the rent of our offices.

NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2023

19.	ANALYSIS OF NET ASSETS BETWEEN FUND	os			
	Fixed assets Current assets Current liabilities	Unrestricted funds £ 10,755 435,900 (96,469) 350,186	Restricted funds £ - 6,395 - 6,395	2023 Total funds £ 10,755 442,295 (96,469) 356,581	2022 Total funds £ 24,282 362,153 (39,862) 346,573
	Comparatives for net assets between funds				
	Fixed assets Current assets Current liabilities	Unrestricted funds £ 24,282 349,603 (39,862)	Restricted funds £ 12,550 12,550	2022 Total funds £ 24,282 362,153 (39,862) 346,573	
20.	MOVEMENT IN FUNDS	At 1/4/22 £	Net movement in funds £	Transfers between funds £	At 31/3/23 £
	Unrestricted funds General fund Fixed Assets - Designated fund	309,739 24,284	37,968 (13,528)	(8,277)	339,430 10,756
	Restricted funds	334,023	24,440 (809)	(8,277) 809	350,186
	Hampton Fund Property Debt Free London Hampton Fund Refurbishment Fund Citizens Advice - Energy Advice Programme	6,395 - 4,000	(6,409) (144)	6,409 (4,000) 144	6,395 - -
	Citizens Advice - Remote Working Equipment Grant Kickstart Crisis Prevention Fund Volunteer Co-ordinator Fund RAID - Family Advice Project	2,155 - - - -	(2,155) (465) (420) (1,731) (1,251)	465 420 1,731 1,251	* * ** **
	Ukraine Support Fund	 	(1,048)	1,048 ——— 8,277	6,395
	TOTAL FUNDS	346,573	10,008	-	356,581

NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2023

20. MOVEMENT IN FUNDS - continued

Net movement in funds, included in the above are as follows:

Unrestricted funds 403,042 (365,074) 37,968 Fixed Assets - Designated fund 403,042 (378,602) 24,440 (13,528) (14,42) (13,528) (14,42) (14,42) (14,42) (14,42) (14,432)			Incoming resources £	Resources expended £	Movement in funds £
Separal fund 403,042 (365,074) 37,968 7 (13,528) (13	Unrestricted funds				
Restricted funds			403,042		
Restricted funds	Fixed Assets - Designated fund			(13,528)	(13,528)
Hampton Fund			403,042	(378,602)	24,440
Debt Free London Citizens Advice - Energy Advice Programme Citizens Advice - Remote Working Equipment Grant Grant Citizens Advice - Remote Working Equipment Grant Grant Citizens Advice - Remote Working Equipment Grant Gran	Restricted funds			>	(000)
Citizens Advice - Energy Advice Programme Citizens Advice - Remote Working Equipment Grant Crists Prevention Fund Volunteer Co-ordinator Fund RAID - Family Advice Project Ukraine Support Fund Comparatives for movement in funds Comparatives for movement in funds At 1/4/21 in funds funds General fund General fund Citizens Advice - Energy Advice Project (2,155) (2,155) (2,155) (2,155) (2,155) (2,155) (2,155) (2,155) (2,155) (2,155) (2,155) (420) (4	Hampton Fund				
Citizens Advice - Remote Working Equipment Grant Kickstart Kickstart Crisis Prevention Fund Volunteer Co-ordinator Fund RAID - Family Advice Project Ukraine Support Fund Comparatives for movement in funds At 1/4/21 in funds funds General fund General fund General fund Fixed Assets - Designated fund Citizens Advice - Remote Working Equipment - (2,155) (2,155) (2,155) (2,155) (2,155) (2,155) (2,155) (2,155) (2,155) (2,155) (2,155) (2,155) (2,155) (2,155) (465) (465) (1,731) (1,731) (1,721) (1,721) (1,721) (1,721) (1,721) (1,721) (1,721) (1,721) (1,721) (1,731) (1,7					
Crant			21,100		
Crisis Prevention Fund	Grant		-		
Volunteer Co-ordinator Fund RAID - Family Advice Project 14,333 (16,064) (1,731) (1,251) (1,251) (1,251) Ukraine Support Fund 33,960 (35,211) (1,251) (1,251) Ukraine Support Fund 218,851 (233,283) (14,432) TOTAL FUNDS Net Transfers movement between At 1,4/21 in funds funds 31/3/22 funds fund					
RAID - Family Advice Project Ukraine Support Fund 218,851 Comparatives for movement in funds Net Transfers movement between At funds funds At 1/4/21 in funds funds At 1/4/21 in funds funds Unrestricted funds General fund General fund Fixed Assets - Designated fund 133,960 (35,211) (1,251) (1					
Comparatives for movement in funds					
218,851 (233,283) (14,432)					
TOTAL FUNDS 621,893 (611,885) 10,008 Comparatives for movement in funds Net Transfers movement between At 1/4/21 in funds funds funds 31/3/22 £ Unrestricted funds General fund Fixed Assets - Designated fund 238,881 41,449 (17,165) - 24,284	Okraine Support Fund				
Comparatives for movement in funds Net Transfers movement between At 31/3/22			218,851	(233,283)	(14,432)
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	TOTAL FUNDS		621,893	(611,885)	10,008
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	Comparatives for movement in funds				Δ+
## Price of		AL 1/4/01			
Unrestricted funds 238,881 89,745 (18,887) 309,739 General fund 41,449 (17,165) - 24,284					
General fund 238,881 89,745 (18,887) 309,739 Fixed Assets - Designated fund 41,449 (17,165) - 24,284	Have this to display	£	L	2	_
Fixed Assets - Designated fund 41,449 (17,165) - 24,284		238.881	89,745	(18,887)	309,739
				-	24,284
280,330 72,380 (10,007) 55 1,011		360 330	72 580	(18 887)	334.023
Restricted funds	Pastricted funds	280,550	72,500	(10,007)	52 ./5==
Hampton Fund - (1,642) 1,642 -		3	(1,642)	1,642	-
Property 6,395 6,395	-	6,395	(₩)	=	6,395
Debt Free London - (12,695) 12,695 -		75		•	121
RPLC Vineyard Outreach Project 10,751 (12,107) 1,356 - (4,000) 4,000		•	(12,107)		4,000
Hampton Fund Relationship and		8,000	(F 700)		4,000
Help to claim		2 344		3,799	(*)
RPLC - Sheen Refurbishment Project 2,344 (2,344) Citizens Advice - Energy Advice Programme (1,327) 1,327		2,377		1.327	
Citizens Advice - Remote Working Equipment			(1/02/)	_,	
Grant 4,310 (2,155) - 2,155		4,310	(2,155)	=	2,155
Kickstart - (68) 68		· ·		68	(9)
31,800 (38,137) 18,887 12,550		31,800	(38,137)	18,887	12,550
TOTAL FUNDS 312,130 34,443 - 346,573	TOTAL FUNDS	312,130	34,443		346,573

NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2023

20. MOVEMENT IN FUNDS - continued

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds
Unrestricted funds			00 745
General fund	414,695	(324,950)	89,745
Fixed Assets - Designated fund	·	(17,165)	(17,165)
	414,695	(342,115)	72,580
Restricted funds			
Hampton Fund	60,000	(61,642)	(1,642)
Debt Free London	36,621	(49,316)	(12,695)
RPLC Vineyard Outreach Project	-	(12,107)	(12,107)
Help to Claim	61,180	(66,979)	(5,799)
RPLC - Sheen Refurbishment Project	=	(2,344)	(2,344)
Citizens Advice - Energy Advice Programme	16,180	(17,507)	(1,327)
Citizens Advice - Remote Working Equipment			
Grant	7	(2,155)	(2,155)
Kickstart	49,629	(49,697)	(68)
	223,610	(261,747)	(38,137)
TOTAL FUNDS	638,305	(603,862)	34,443
			-

Unrestricted Funds

Designated Fixed Asset Fund

The Designated Fixed Asset Fund represents amounts expended by the charity to acquire tangible fixed assets for the continuing benefit of the charity.

Restricted Funds

Crisis Prevention Fund

Crisis Prevention Fund. Funding from Richmond Council to provide one FTE adviser increase our capacity to support and advise residents affected by the cost of living crisis. The post is in place up to November 2024 and delivers advice at Ham Library, Whitton Library, the Vineyard food bank and from within our offices.

Volunteer Co-ordinator Fund

Funding from Richmond Council to provide one FTE volunteer co-ordinator to recruit, support and retain additional volunteers to increase our capacity to meet increased demand on our services. The post is funded to May 2024.

RAID - Family Advice Project

Funding from RPLC and Hampton Fund for 0.8 FTE to work with families in hardship and with complex needs. Funding to September 2023. This project is jointly delivered with Richmond AID.

Support for Ukraine Fund

Funding from Richmond Council for one FTE adviser to support and provide advice to Ukrainian refugees, their host families and settled families in Richmond. Funding to May 2024.

Hampton Fund

One year grant funding to support the provision of generalist advice services to clients from Hampton Fund's area of benefit (i.e. the Hamptons, Teddington, Twickenham and Whitton). In particular this funding supports the operation of our office at The White House Community Centre, in Hampton, which operates three days per week. The grant also contributes to the running of our Hampton Hill office.

NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2023

20. MOVEMENT IN FUNDS - continued

Energy Advice Programme

Short-term funding to support training to groups of individuals and front-line workers from other agencies in choosing a utilities supplier and managing energy usage and bills.

Property

Grant to cover specified property costs.

Debt Free London

Grant funding to provide specialist debt and money advice and information to vulnerable groups, which is designed to reduce debt and social exclusion. It is delivered from the Citizens Advice offices in the Borough and in Kingston upon Thames.

Richmond Parish Lands Charity - Vineyard Outreach Project

The Vineyard Outreach Project is delivered from the Vineyard Centre. The project is to support dedicated benefits and money advice service operating at the centre for hard-to-reach vulnerable groups such as the elderly, homeless, people with disabilities, and young, low-income families, who are mainly users of the centre.

Hampton Fund Refurbishment Fund

A one off grant of £20,000, provided in the year 18/19 to contribute to the refurbishment costs of the Hampton Hill office, to be transferred to the general fund over the period of the lease.

Help To Claim

Help to Claim is a national project funded by the DWP and delivered by the Citizens Advice service to assist people claiming Universal Credit. It consists of a national helpline and webchat that is delivered by staff at Local Citizens Advice offices on a rota basis.

Richmond Parish Lands Charity - Sheen Refurbishment Project

A one off grant of £9,500 for the flooring of the charity's Sheen office was made in 19/20.

Remote Working Equipment Grant

A grant from Citizens Advice (ultimately funded by BEIS) to purchase IT and other equipment to enable more staff and volunteers to work from home.

Kickstart

The kickstart scheme was funded by the DWP to create new jobs for 16 to 24 year olds on Universal Credit who are at risk of long term unemployment.

21. EMPLOYEE BENEFIT OBLIGATIONS

The charitable company contributes towards a workplace pension scheme. The pension cost charge represents contributions payable by the charitable company to the scheme and amounted to £12,386 (2022: £13,696). These contributions are invested separately within each employee's workplace pension scheme and are therefore separate from the company's assets.

22. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 31 March 2023.

NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2023

23. FUNDS DISPERSED AS AN AGENT

The Charity acted as an agent for several charities in the Borough, and other organisations to distribute funds to beneficiaries of such charities. The income and expenditure related to these projects is excluded from the Statement of Financial Activities.

Project	Brought	Incoming	Resources	Carried
	Forward	Resources	Expended	Forward
	£	£	£	£
RPLC Richmond Charities HSF Grant BWF Independence at Home Others	23,069	17,600	(28,655)	12,014
	5,000	10,000	(6,700)	8,300
	27,574	138,500	(131,759)	34,315
	-	1,000	(1,000)	-
	-	300	(300)	445
	583	2	(140)	-
	56,226	167,402	(168,554)	55,074

The HSF grant was made by The London Borough of Richmond Upon Thames and its full title is The Household Support Grant Fund (Food, Energy Costs and Household Essentials). The grant was used for that purpose.

24. CHARITABLE COMPANY LIMITED BY GUARANTEE

Each member has a maximum potential liability of £1 in the event of the charitable company being wound up. The number of members as at 31 March 2023 was 11 (2022: 24).